



Stronger Together: 2025 Partner Network Report



Olympic Community of Health brings together health-serving partners from a variety of sectors and Tribes across Clallam, Jefferson, and Kitsap counties, and seven sovereign tribal nations, to tackle health issues no single sector or Tribe can tackle alone. Together, we are working to foster a region of healthy people, thriving communities.

In 2022, Olympic Community of Health conducted the [first partner network analysis](#) to better understand the collaborative network of partners, evaluate network relationships, quantify collaboration, and identify key opportunities to expand the partner network. In 2025, Olympic Community of Health repeated the partner network analysis to capture growth and re-evaluate opportunities for improved partnerships and relationships.

Network Overview

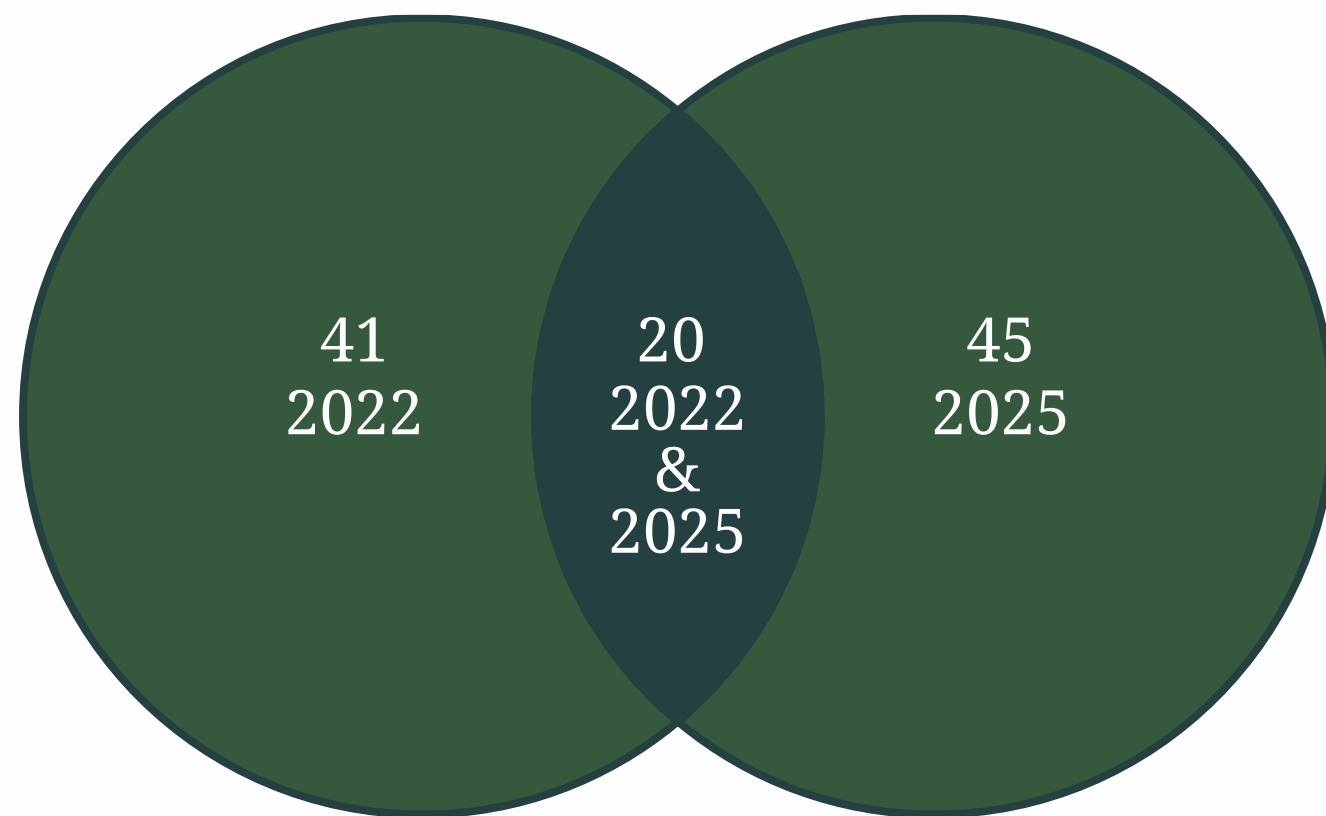


Figure 1: Number of partners that took the survey



Partners

- In 2022, 41 partners participated
- In 2025, 45 partners participated
- **Small partner overlap:** 20 partners participated both in 2022 and 2025

Relationships

- In 2022, there were 529 relationships
- In 2025, there are 1,959 relationships (see figure 2)

There are more partner network relationships in 2025.
The partner network relationships appear less developed than in 2022.

Network Overview

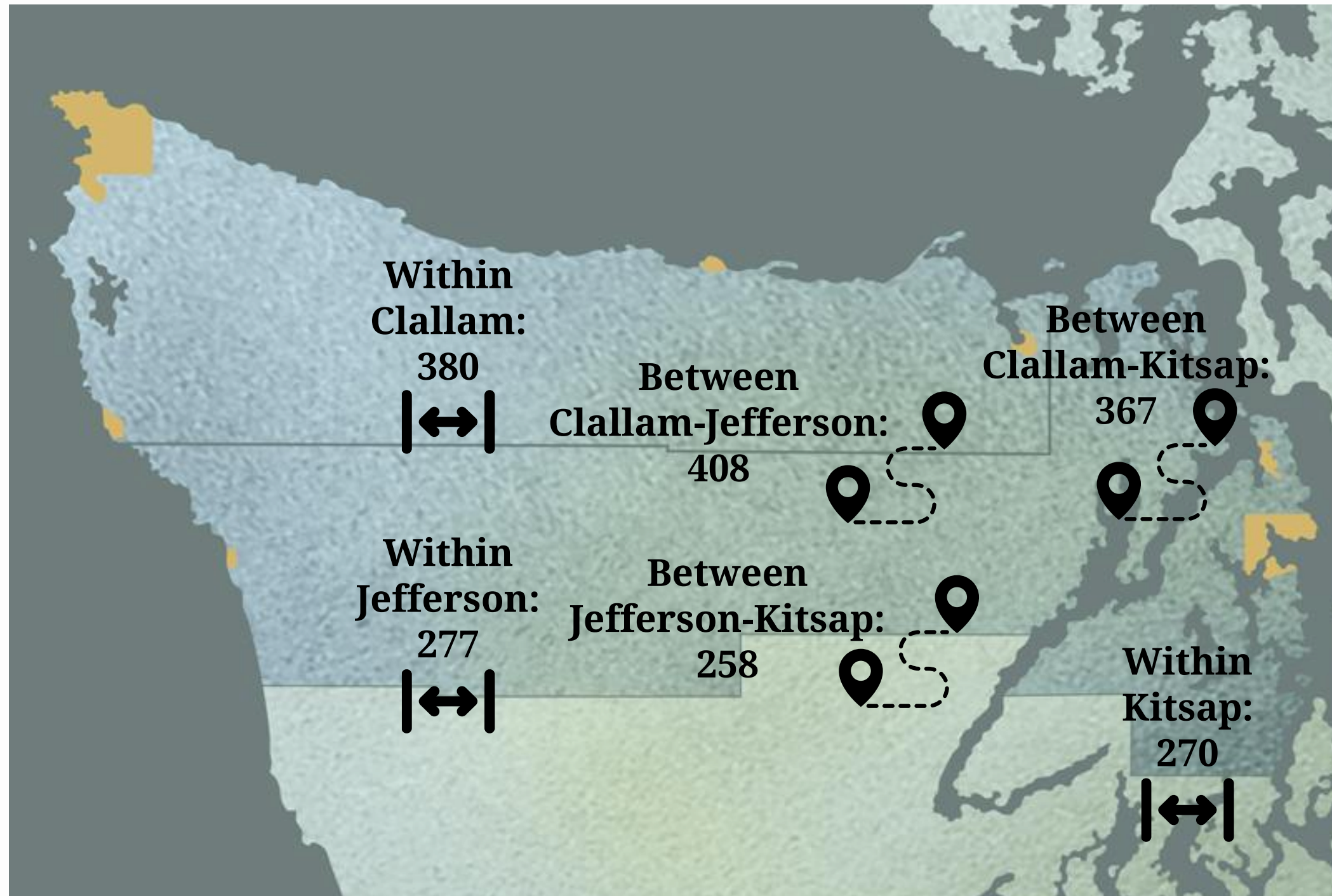
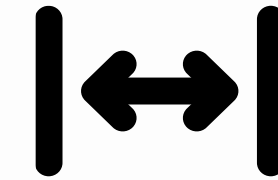


Figure 2: This map shows the **partner relationships** within each county and between each county. There are more relationships in 2025 than in 2022 and those relationships appear less developed.



Shows the relationships within each county:

- 380 within Clallam County
- 277 within Jefferson County
- 270 within Kitsap County

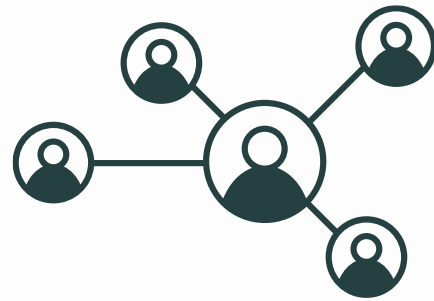


Shows the relationships between each county:

- 408 between Clallam and Jefferson Counties
- 258 between Jefferson and Kitsap Counties
- 367 between Clallam and Kitsap Counties

Network Overview

What this means:



The overall network of partners has expanded from 2022 to 2025.



The partnership network is changing:

Olympic Community of Health made intentional efforts to expand the partner network with different funding opportunities available over the years to engage more partners, and was a recommendation that came out of the 2022 findings.



Our collaborative work is changing. Some partners may not see themselves in our new priorities, while other partners are new and coming to the table for the first time or in a more collaborative way.



The incentive methodology changed. 2022 was contract-led while 2025 was incentive-payment led.

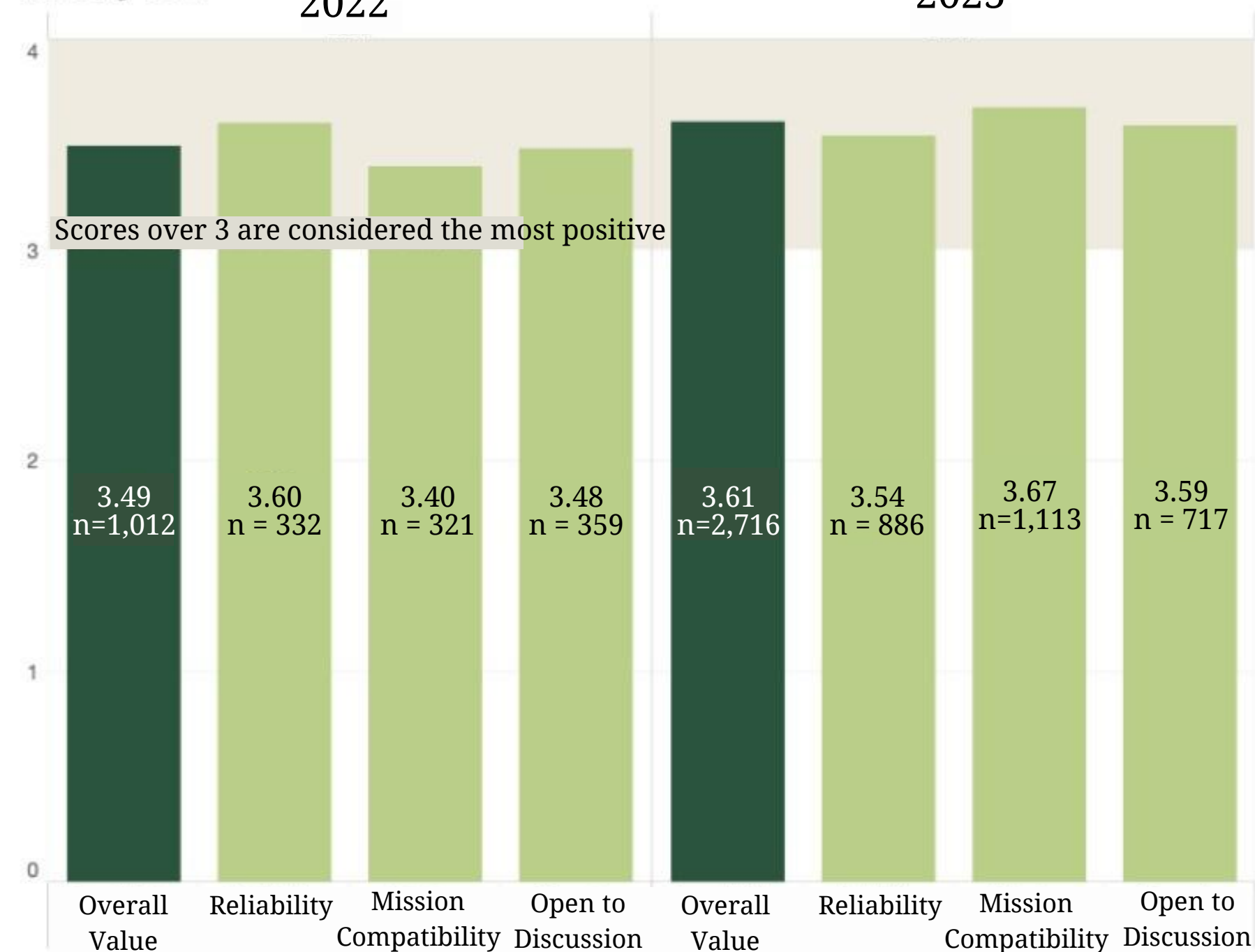
Key Takeaways: Trust & Value

Average perceptions of trust and value among partners. Scores over 3 are considered the most positive. **Perceptions of trust and value are critical to building a network.**

Trust by Year

2022

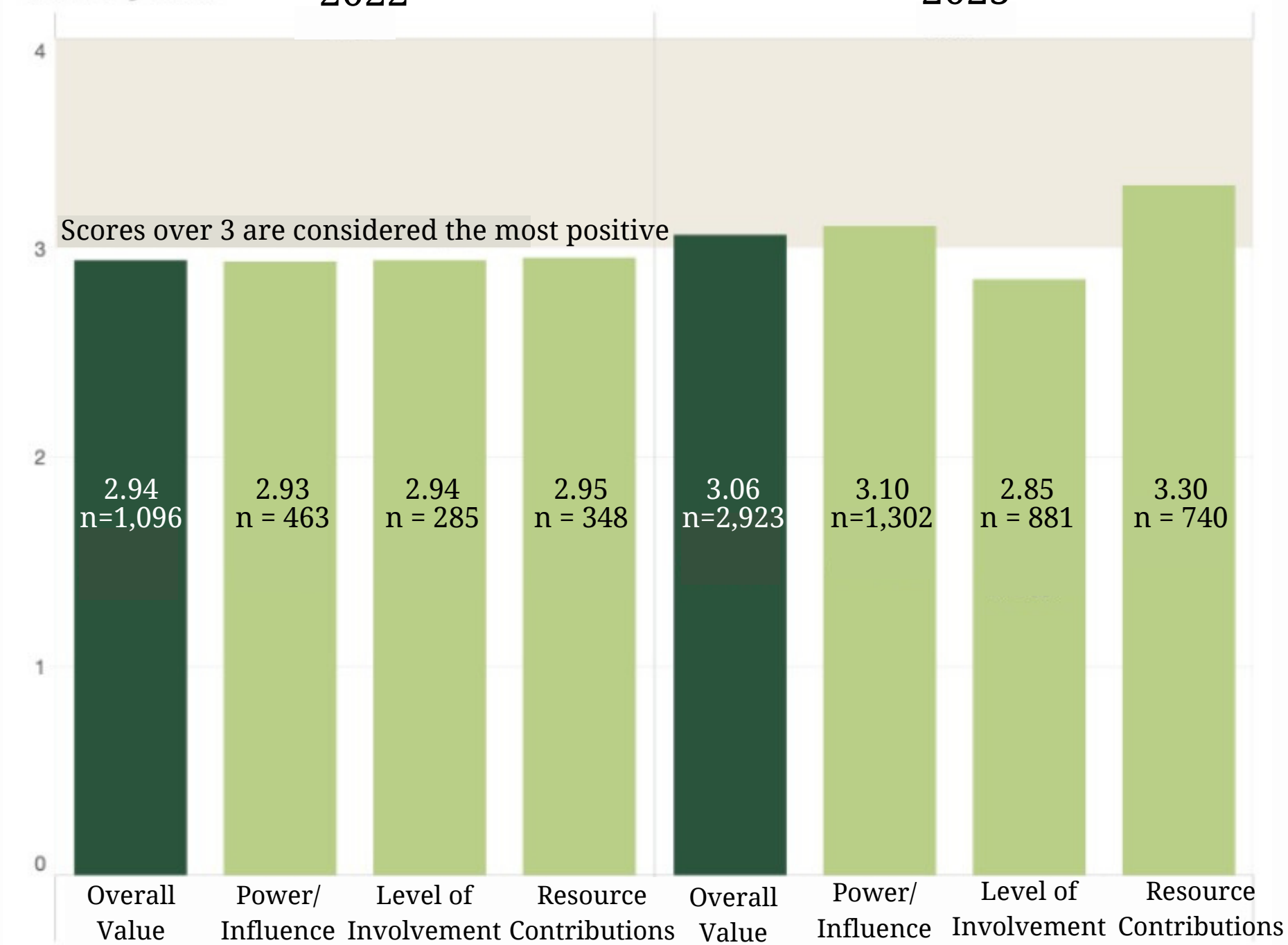
2025



Value by Year

2022

2025



Key Takeaways: Trust & Value



Trust

Trust in network relationships facilitates effective information exchange and decision-making and reduces competition among members.



Value

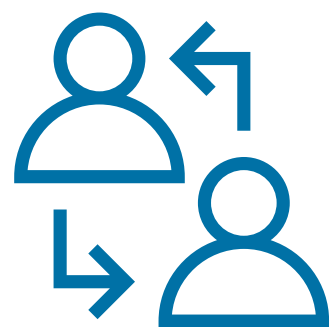
Understanding the perceived value of network relationships is important in leveraging the different ways in which members contribute to the network.



There were favorable shifts from 2022-2025. The partner network saw improvement in both trust and value scores. In 2022, fostering a greater sense of value across the partner network was identified as an opportunity and this was accomplished.

Key Takeaways: Levels of Engagement

The frequency in which partners interact with one another on Olympic Community of Health-related projects correlates with various engagement levels. The more engaged a partner is, the more frequently they interact.



The highs and lows (glean resources & champion) of level of engagement decreased from 2022 to 2025.



Partners are collaborating and participating more in 2025 than in 2022.

How engaged are partners? Out of every 10...

2022 Engagement (n = 55)



2 Glean Resources 2 Participate

4 Collaborate

2 Champion

2025 Engagement (n = 66)



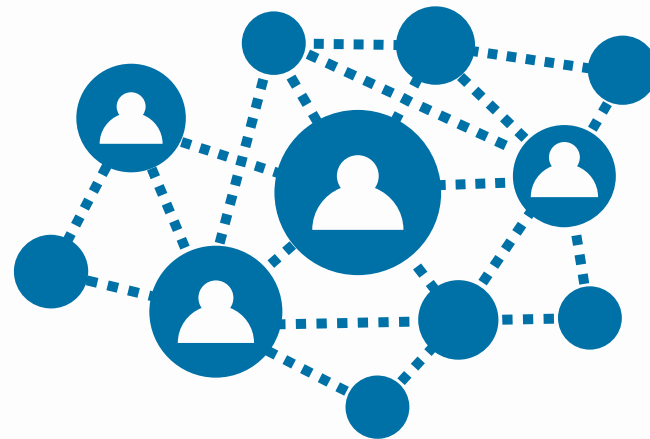
1.5 Glean Resources 3.5 Participate

4 Collaborate

1 Champion

Key Takeaways: Partner Contributions

Partners ranked the following their most important contributions to improving health across the Olympic region. 2022 and 2025 were consistent in rankings:



Building community connections (bringing new partners to the table, deepening connections across sectors, Tribes, and communities)



Improving systems, policies, and practices in collaboration with another organization or Tribe



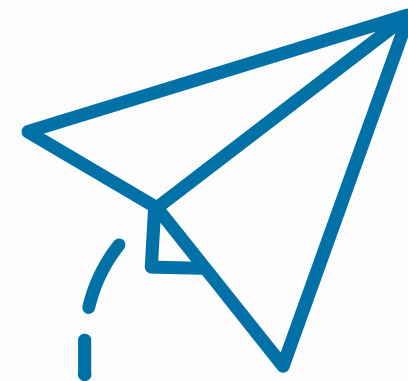
Improving systems, policies, and practices within your organization or Tribe

Key Takeaways: Shared Activities

Partners reported participating in the following shared activities in the partner network.
The top two activities are the same identified in 2022:



Exchange general information/resources



Send and receive referrals



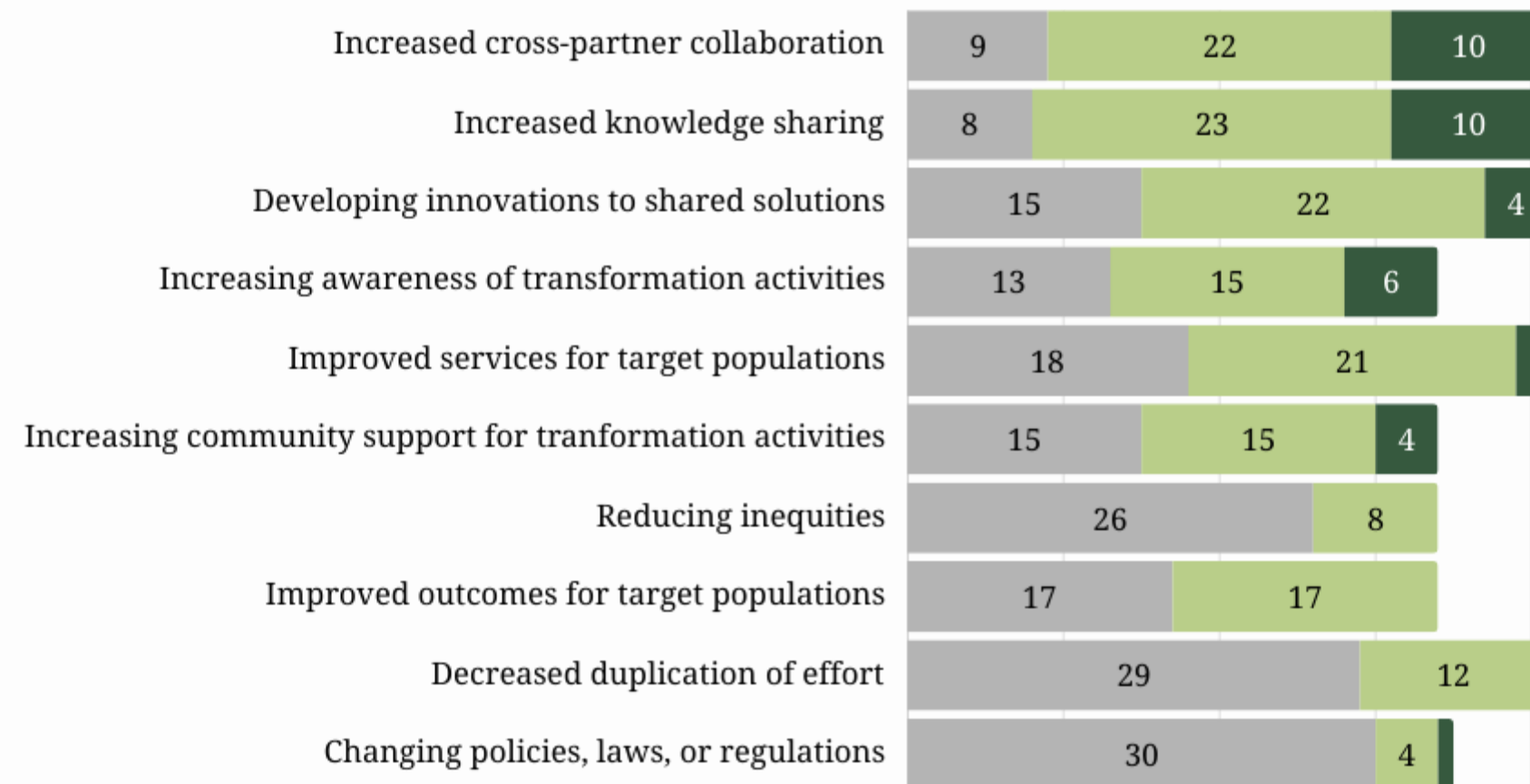
Joint programming/service delivery

Key Takeaways: Network Successes

Partners were asked, “Over the last two years, or, since you’ve been engaged with OCH, how successful has the network of OCH partners been at facilitating or achieving the following activities and outcomes?”

2022

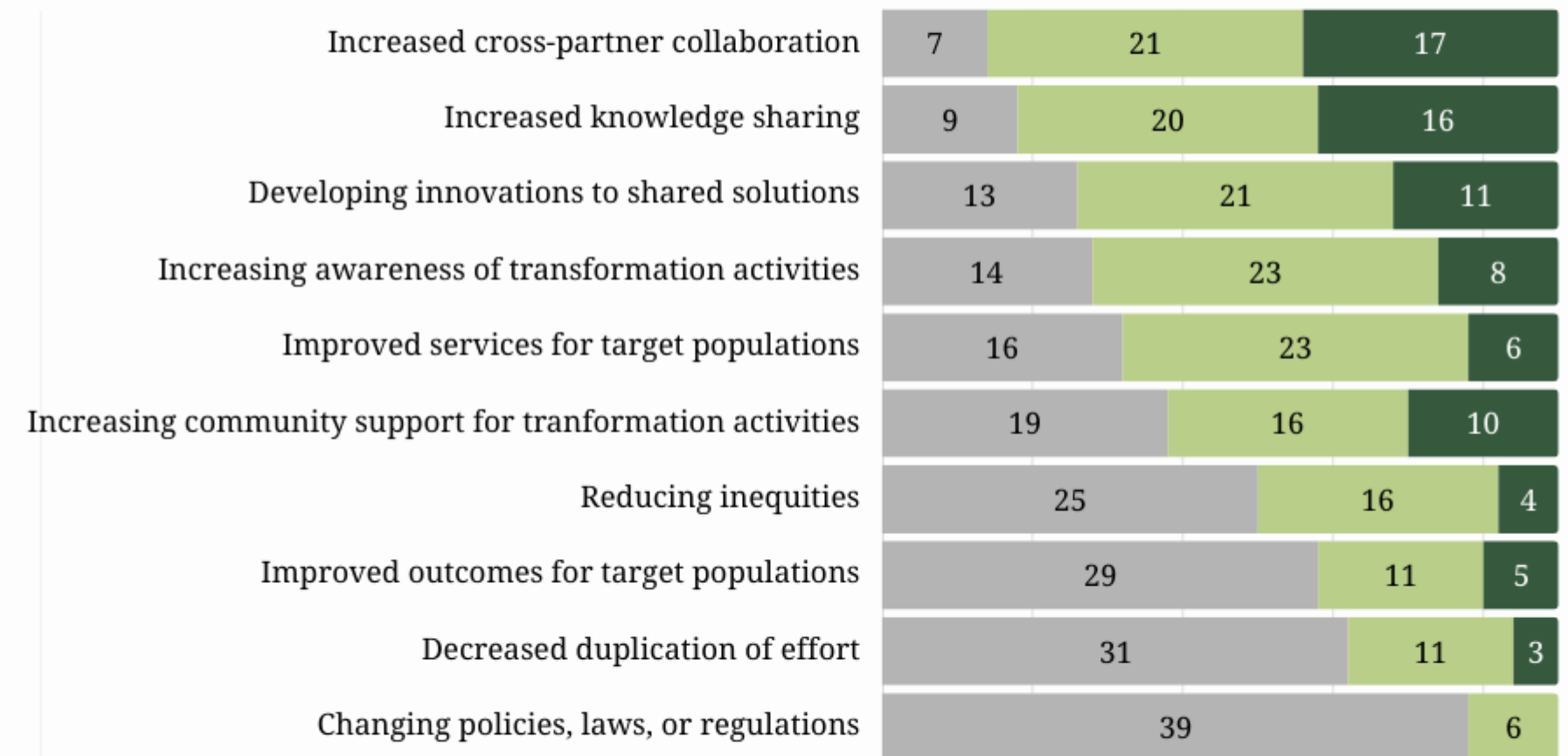
● Not successful, somewhat successful, unsure
● Successful ● Very Successful



2022 n = 376

2025

● Not successful, somewhat successful, unsure
● Successful ● Very Successful



2025 n = 450

There are significant favorable shifts in network successes ✓

Key Takeaways: Future Priorities

Partners ranked the following as the most important activities and outcomes that the network of partners should prioritize in the future:

2022 Priorities:



Developing innovative solutions to shared problems



Increased cross-partner collaboration



Improved services for target populations

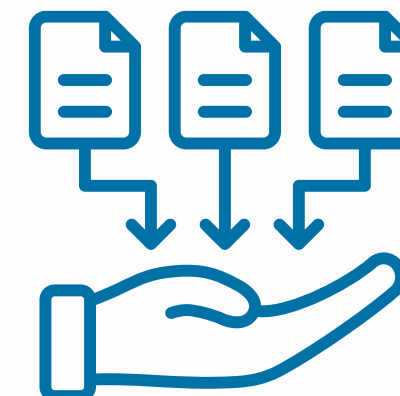
2025 Priorities:



Increased cross-partner collaboration



Improved services for target populations



Decreased duplication of effort

Moving to Action & Next Steps

Progress was made from the 2022 partner network next steps:

Successes:

Use findings to **inform partner engagement** including create targeted convenings, engage with new partners, and support cohesive messaging.



Foster a **greater sense of value across the partner network** through finding opportunities to raise awareness of various partner work and regularly sharing partner involvement with Board and broader network to increase awareness of contributions and decrease duplication of efforts.



Specify populations of emphasis in strategic plan action plans for each focus area and embed findings into the Connecting to Data tool on OCH website (to be updated fall 2025).



Opportunities:

Increase **community awareness** of the work OCH does and leverage “core partners” to serve as **ambassadors to engage** with new partners and communities.



Moving to Action & Next Steps

Next Steps:

With a strong foundation of partnership, trust, perceived value, and collaboration, OCH is well positioned to **continue to expand and enhance the partner network**. There is opportunity to usher more engaged partners into higher levels of engagement (e.g. collaborate & champion), leverage “core partners” to serve as ambassadors to engage with new partners missing from the partner network, as well as to re-engage partners who may not see themselves in our changing work.

Throughout 2024 and 2025, OCH prioritized establishing [Olympic Connect](#), the community care hub serving the Olympic region. In 2026, OCH will begin to expand our portfolio of projects as well as start the planning process for our next strategic plan to guide the next phase of the organization and these findings will serve as a **key input**.



Leverage core partners to engage with new partners missing from the partner network.



Re-engage partners less involved from 2022 to 2025.



Usher more engaged partners into **champion** levels of engagement.



Embed findings into **Connecting to Data tool** on OCH website (to be updated fall 2025) and uplift tool utility with partners.



Increase community awareness of OCH’s work and why collaboration is beneficial to improving health outcomes as well as ways to get involved.



Gratitude

We're stronger together. Partnerships and collaboration are the heart of our collective efforts toward creating healthy people and thriving communities. OCH expresses our deep gratitude to all partners who helped to measure the impact of regional collaboration by participating in the 2025 partner network analysis. This work is not possible without our valued partners. Thank you.

If you have questions about the partner network analysis, please email och@olympicch.org