

Olympic Community of Health
Agenda (Action items are in red)

Board of Directors Meeting
March 13, 1:00-3:00 pm | 7 Cedars Hotel & Casino

Key Objective: To collaboratively advance the work of Olympic Community of Health

#	Time	Topic	Purpose	Lead	Attachment
1	1:00	Welcome, introductions, land acknowledgement, housekeeping	Welcome	Heidi Anderson	
2	1:10	Consent agenda	Action	Heidi Anderson	1. BOD Minutes from February 13, 2023 2. March Executive Director Report 3. HB 1812 – B&O Tax 4. ACH sign on letter HB 1812 5. Jason McGill follow-up, diabetes metric 6. SBAR: ED Performance Review
3	1:15	Public Comments (2-minute max)	Information	Heidi Anderson	
4	1:20	2022 Care Connect Summary	Information	Miranda Burger & Celeste Schoenthaler	
5	1:35	Upcoming OCH funding opportunity	Information	Stormy Howell & Celeste Schoenthaler	7. Funding Opportunity Pre-Release
6	1:50	Final Coffee Break Video and summary/next steps	Information	Amy Brandt	Link to Housing video
7	2:15	Expanding the Table summary	Information	Miranda Burger & Partners	8. Expanding the Table reporting summary
8	2:55	Good of the Order – Board member and public comments (2-minute max)	Information	Heidi Anderson	
9	3:00	Next meeting & Adjourn April 10 Location: <u>7 Cedars Hotel & Casino</u> Lunch is provided prior to the meeting, and everyone is welcome at a post-meeting social hour.	Information	Heidi Anderson	

Board of Director's Meeting Minutes

Date: 2/13/2022	Time: 1:00 PM	Location: 7 Cedars Hotel, Jamestown S'Klallam
Chair In-Person: Michael Maxwell, <i>North Olympic Healthcare Network</i> Members Attended In-Person: Apple Martine, <i>Jefferson County Public Health</i>; Beth Johnson, <i>Coordinated Care</i>; Bobby Beeman, <i>Olympic Medical Center</i>; Brent Simcosky, <i>Jamestown S'Klallam Tribe</i>; Cherish Cronmiller, <i>Olympic Community Action Programs</i>; Heidi Anderson, <i>Forks Community Hospital</i>; Jody Moss; Laura Cepoi, <i>Olympic Area Agency on Aging</i>; Roy Walker; Stormy Howell, <i>Lower Elwha Klallam Tribe</i>; Susan Buell, <i>YMCA of Pierce and Kitsap Counties</i>; Wendy Sisk, <i>Peninsula Behavioral Health</i>. Members Attended Virtually: Jolene Kron, <i>Salish BH-ASO</i>; Jolene Winger, <i>Quileute Tribe</i>; G'Nell Ashley, <i>Reflections Counseling</i>. Non-Voting Members Attended In-Person: Jim Novelli, <i>Discovery Behavioral Healthcare</i>; Kate Jasonowicz, <i>Community Health Plan of Washington</i>; Whitney Howard, <i>Molina Healthcare</i>; Laura Johnson, <i>United Healthcare</i>. Non-Voting Members Attended Virtually: Laurel Lee, <i>Molina Healthcare</i>; Emily Rose, <i>Coordinated Care</i>; Courtney Ward, <i>Community Health Plan of Washington</i>; Kat Latet, <i>Community Health Plan of Washington</i>; Derek Gulas, <i>United Healthcare</i>; Matania Osborn, <i>Amerigroup</i>; Siobhan Brown, <i>Community Health Plan of Washington</i>; Caitlin Safford, <i>Amerigroup</i>. Guests and Consultants Attended In-Person: Barb Jones, <i>Jefferson County Public Health</i>; Gary Kriedberg, <i>Linton Peterson, West End Outreach Services</i>; Tanya MacNeil, <i>West End Outreach Services</i>; Jennifer Johnson-Joefield, <i>Peninsula Community Health Services</i> Guests and Consultants Attended Virtually: Elisia Anderson, <i>First Step Family Support Center</i>; Lori Flemming, <i>Jefferson Behavioral Health Consortium</i>; Britania Ison, <i>West Sound Treatment</i>; OCH Staff: Celeste Schoenthaler, Amy Brandt, Miranda Burger, Ruth Winkler		

Minutes

Facilitator	Topic	Discussion/Outcome	Action/Results
Mike Maxwell	Introductions, housekeeping, land acknowledgement, review virtual meeting norms		
Mike Maxwell	Consent agenda		Minutes APPROVED unanimously Consent Agenda APPROVED unanimously
Mike Maxwell	Public Comments (2-minute max)		
Miranda Burger & VBP	Value-based Purchasing Workgroup Report (2022)	Board members expressed how important it is to align metrics to reduce provider burden. 60+	Motion for the OCH Board of Directors to adopt the Olympic Region Case Study and directs

Workgroup Members		metrics is too many to keep track of. Board members recommend narrowing metrics down, aligning them, and focusing on a few. The challenge is finding the magic set of metrics that are meaningful and balance the right level of risk. Simpler the better. Necessary to have real-time data to guide decisions. Behavioral health and primary care contracts will most likely need to look differently. Applause for Miranda Burger! What are the outcomes we want to achieve? What are the components that lead to those outcomes? Use these questions to collectively narrow and align metrics. A collaborative approach is essential. Jason McGill shared HCA would like to simplify metrics as well. Health-related services will require partnerships with community-based organizations in the future. Some community-based organizations are able to connect to electronic health records and have ability to bill or invoice. Susan Buell shared the YMCA has listened to clinical partners and are willing and able to partner in these efforts.	staff to take action to share broadly with the OCH partner network as well as statewide partners. APPROVED unanimously Motion for the OCH Board of Directors to direct staff to continue to facilitate connections between partners and MCOs. APPROVED unanimously
Mike Maxwell	MCO Procurement	HCA is pausing immediate work on procurement and dedicating all short-term efforts to Medicaid redetermination. Anticipate revisiting procurement in the summer. HCA would like to conduct surveys with community and	

		provider groups. HCA has clearly heard that administrative simplification, streamlined provider certification, and balancing statewide and regional contracting. House Bill 1515 related to behavioral health network adequacy and procurement goals. Still working through some of the specifics.	
Amy Brandt	2022 Annual Report	Applause for Amy!	
Amy Brandt	Coffee Break Video #5 – Community & Clinical Partnerships	Long anticipated video. Applause for Amy!	
Mike Maxwell	Good of the Order – Board member and public comments (2-minute max)	OCH's Regional Care Coordinator convening is on 3/16 at the Hood Canal Vista Pavilion. Registration is open, please share with your staff. Peninsula Behavioral Health's permanent supportive housing units will be open in the spring. Olympic Area Agency on Aging (O3A) just launched Silver Nest home sharing program, matching homes to possible tenants. O3A pays fees for folks 60 plus. When the public health emergency ends, folks on SNAP could lose benefits. O3A is seeking flexible dollars to support people with food insecurity. North Olympic Healthcare Network finished expanded services building, started seeing patients February 1. Now offering vision benefits for Medicaid beneficiaries. Open house on March 1.	
Mike Maxwell	Confirm March 13 and adjourn	Thank you, Jason McGill, for joining today. Networking lunch 12:30pm.	

Monthly Executive Director report to the OCH Board of Directors – March 2023

- Hot Topics
 - OCH staff facilitated a meeting in February at Peninsula College. Suzy Ames, new President of Peninsula College, requested a meeting with community partners to explore opportunities to improve and expand wraparound services for students in need. The meeting was well-attended and some new services for students will begin immediately. Staff will follow-up with Suzy in the coming weeks.
 - OCH staff attended a meeting at Peninsula College where they wanted to learn from health care providers about workforce needs.
 - OCH signed on in support of [HB 1812](#) which would allow ACHs and our partners to continue the current B&O tax exemption for waiver-related incentives.
 - A new page on OCHs website was recently launched. The “[Our Work](#)” page provides an overview of the strategic plan focus areas, action plans, and examples of how the region is implementing the work of the strategic plan.
 - OCH began key informant interviews with partners to inform planning for future renewal waiver activities regarding a community-based care coordination hub. OCH expects to share back learnings with the Board in May.
- Subcommittee reports/updates
 - **Executive Committee** –
 - **Finance Committee** – The finance committee will meet again in April, 2023.
 - **Funds Flow Workgroup** – will meet again in the summer of 2023.
 - **2023 RFP Committee** – The committee met for a second time in February to review edits to the RFP and to discuss the process for reviewing, scoring, and making funding recommendations to the full Board. This group will meet again on May 26 to finalize recommendations for the June Board meeting.
 - **Visioning Taskforce**- Committee is on hold.
- Upcoming meetings and events
 - Regional Care Coordinator Meeting – March 16 – Hood Canal Vista Pavilion
 - Executive Committee – March 28 – virtual
 - OCH Team Retreat – March 30 – Fred Lewis Scout Cabin
 - Finance Committee – April 3 – virtual
 - Board of Directors – April 10 – 7 Cedars Hotel and Casino
- Administrative & staffing updates
 - The OCH team is now fully staffed!
 - The OCH team completed open enrollment for the benefits cycle that starts March 1.
 - Staff are working to complete the 2022 fiscal year closeout and expect to come to the Board in March with financial reports.
 - Only one partner has yet to sign their 2023/2024 Pay for Performance contract for final pay for performance dollars.

HOUSE BILL 1812

State of Washington

68th Legislature

2023 Regular Session

By Representatives Springer, Stokesbary, Chopp, and Chapman

Read first time 02/10/23. Referred to Committee on Finance.

1 AN ACT Relating to continuing the business and occupation tax
2 deduction for federal funds received from a medicaid transformation
3 or demonstration project or medicaid quality improvement program or
4 standard; and amending RCW 82.04.43395.

5 BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF WASHINGTON:

6 **Sec. 1.** RCW 82.04.43395 and 2019 c 350 s 1 are each amended to
7 read as follows:

8 (1) An accountable community of health may deduct from the
9 measure of tax (~~((delivery system reform incentive payments))~~) medicaid
10 transformation project funding distributed by the Washington state
11 health care authority, as described in Sec. 1115 medicaid
12 demonstration project number 11-W-00304/0, and subsequent project
13 iterations, approved by the centers for medicare and medicaid
14 services in accordance with Sec. 1115(a) of the social security act.

15 (2) A hospital that is owned by a municipal corporation or
16 political subdivision, or a hospital that is affiliated with a state
17 institution, may deduct from the measure of tax either or both of the
18 following:

19 (a) Incentive payments received through the medicaid quality
20 improvement program established through 42 C.F.R. 438.6(b)(2), as
21 existing on July 28, 2019, and subsequent program iterations;

1 (b) (~~Delivery system reform incentive payments~~) Medicaid
2 transformation project funding received through the project described
3 in Sec. 1115 medicaid demonstration project number 11-W-00304/0, and
4 subsequent project iterations, approved by the centers for medicare
5 and medicaid services in accordance with Sec. 1115(a) of the social
6 security act.

7 (3) Managed care organizations may deduct from the measure of tax
8 the incentive payments received for achieving quality performance
9 standards established through 42 C.F.R. 438.6(b)(2), as existing on
10 July 28, 2019.

11 (4) The definitions in this subsection apply throughout this
12 section unless the context clearly requires otherwise.

13 (a) "Accountable community of health" means an entity designated
14 by the health care authority as a community of health under RCW
15 41.05.800 and any additional accountable communities of health
16 authorized by the health care authority as part of Sec. 1115 medicaid
17 demonstration project number 11-W-00304/0.

18 (b) "Managed care organization" has the same meaning as provided
19 in RCW 74.60.010.

--- END ---

Dear Members of the House Finance Committee,

We are writing to ask for your support of HB1812 which would continue the business and occupation tax deduction for federal funds received from a Medicaid transformation or demonstration project.

Washington's nine Accountable Communities of Health (ACHs) work across the state to promote health equity, improve health outcomes and respond to community needs leveraging federal Medicaid 1115 waiver funding.

In 2018, the Washington State Legislature passed HB2998, acknowledging the unique work of the accountable communities of health in improving health and lowering costs **“It is the legislature's intent to remedy inconsistencies in the tax structure by allowing accountable communities of health to deduct certain funds as amounts subject to business and occupation tax in order to ensure accountable communities of health receive tax relief similar to other nonprofit or public-private health care organizations”**

HB 1812 is needed now because the federal government changed the fund source used for the Medicaid Transformation Project. Because the federal fund source is specified in statute, we need a technical fix to the 2018 law.

Washington's Accountable Communities of Health ask you to support HB1812 so we can continue the work supported by the Medicaid waiver to improve whole person health and wellness.

Thank you,

From: [McGill, Jason T \(HCA\)](#)
To: [Celeste Schoenthaler](#)
Cc: [Jones, Colette A \(HCA\)](#); [Dufresne, Kahlie \(HCA\)](#)
Subject: VBP & diabetes metrics
Date: Monday, February 13, 2023 2:41:02 PM
Attachments: [image001.png](#)
[image002.png](#)

Celeste –

Thanks again for a great meeting. Very valuable discussion. Connecting us here for follow up. I've noted the discussion with HCA team – and specifically the interest in follow up to develop some real efforts to improve.

And as I briefly touched on the diabetes metric (and failed), Colette offered some additional information about the diabetes metric:

We dropped it years ago because not all the plans had the measure and we were moving to have them all line up and not have the providers go in different directions... three plans had diabetes but not the same diabetes measure (one had eye exam, two had poor control), last in 2020, I believe... So all plans were moved to a single measure instead of having them chase different ones with different messaging to providers (all were moved to ADHD for children).

Multiple diabetes measures exist but HCA clinical leadership debated on whether we should use them or not; plus the Legislative proviso (as we discussed) limited our ability to select additional metrics. Thus, we prioritized one single measure (ADHD for children) for all plans and providers rather than varying them by plan performance. We did not really have a single diabetes measure that could easily be used.

Thanks again,

jason

Jason T. McGill

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Olympic Community of Health

SBAR Executive Director Performance Review

Situation

Annually, the OCH Executive Committee conducts a performance review for the Executive Director. The Executive Committee has concluded that process for 2023 and presents their recommendation to the Board of Directors.

Background

Celeste Schoenthaler celebrated her fourth anniversary as the OCH Executive Director on March 11, 2023. As stated in the charter for the Executive Committee, the duties of the Committee include “evaluating the performance and compensation of the director”. This year, the Committee asked Board members to participate in an online survey to provide feedback on Celeste’s performance, sought feedback from a few OCH staff members, reviewed the self-evaluation provided by Celeste, and compiled their own feedback.

Action

Michael Maxwell, Board President, facilitated a discussion with fellow Committee members to review all feedback. He compiled the feedback and shared a full performance review with Celeste on March 3rd.

The Executive Committee recommends a 5% salary increase and one-time bonus payment of approximately 5% for the Executive Director effective 3/11/2023.

Recommended Motion

The OCH Board of Directors approves the salary increase and bonus for Celeste Schoenthaler.

Stronger Together

Action Plan Implementation

Olympic Community of Health (OCH) seeks to meaningfully engage organizations and Tribes across the Olympic region to work toward the goal of “Improve individual and population health and advance equity by addressing determinants of health”. There is room for everyone in this important work, whether you're a health provider, civic institution, or another community-based organization.

UPCOMING FUNDING OPPORTUNITY

Up to \$2,000,000 is available to support local projects working to improve individual and population health and advance equity by addressing determinants of health.

Sign up for OCH's newsletter (olympicch.org) to have the application sent directly to your inbox!
The funding application will be released April 3, 2023.

Team up with a neighboring organization or Tribe to bring to life one of these goals!

Organizations and Tribes across the Olympic region collaborated on a list of goals to foster a region of healthy people, thriving communities. These priorities serve as a starting point to maximize collective impact, ultimately pushing us towards our vision of a healthier, more equitable three-county region.

The OCH Board of Directors has allocated \$2,000,000 to support projects addressing the following goals:

- **Address and reduce stigma** of those community members with a substance use disorder through community-wide education, youth engagement, and through policy and systems change.
- Increase the availability of **long-term and safe transitional and respite housing** options for people throughout their recovery journey.
- **Embed substance use disorder (SUD) services in mobile units and jail programs** including connecting people to respite and transitional housing.
- **Partner with hospitals** to ensure access to appropriate respite, supportive, transitional, or long-term housing for those transitioning out of care.
- Identify and implement **creative workforce approaches** to address the health-serving workforce crisis.
- **Partner with schools and colleges** to create pathways to address local workforce shortages.

Organizations and Tribes in the Olympic region (Clallam, Jefferson, Kitsap counties) working to advance health through collaborative action are eligible to apply under this funding opportunity.

Applications must include two or more partners working together towards a shared project goal. We have seen the transformative impact of working together.

Funded projects will:

- ☒ bring together 2+ local organizations and/or Tribes
- ☒ address a shared project goal (see list to the left)



Everyone has a role to play!

- Behavioral health providers
- Community-based organizations
- Dental providers
- Faith-based groups
- First responders
- Health-based coalitions & taskforces
- Hospitals
- Judicial system
- Law enforcement
- Local government
- Primary care providers
- Public health
- Schools
- Social service agencies
- Transportation services
- Tribes
- **and more!**



Mark
your
calendars

Apr 3
Funding opportunity
released

Apr 10
Optional Zoom
info session

May 1
Applications
due to OCH

Jun 13
Funded projects
announced



Expanding the Olympic Community of Health Table Progress Summary

Olympic Community of Health (OCH) partners with health-serving organizations and Tribes across Clallam, Jefferson, and Kitsap counties to improve individual and population health and advance equity by addressing the determinants of health.

In 2022, OCH sought to meaningfully engage additional [partners](#) on projects including tackling stigma of substance use disorder, supporting the health-serving workforce, community-clinical linkages, addressing social determinants of health, and more. [OCH funded 10 partners totaling \\$320,000.](#)

OCH contracted with 10 new partners...

Clallam County Health and Human Services	On-site substance use disorder professional
Clallam Resilience Project	Handle with Care
Olympic Peninsula Community Clinic	Re-entry services
Port Angeles Fire Department	Streamline communication and in-field diagnostic test
Sequim Food Bank	Lot improvement
Serenity House	Medical respite
Believe in Recovery	Mobile substance use disorder clinic
City of Poulsbo	Expanding behavioral health services
Eagles Wings	Process Group
Rainier Health Network	Expanding health connections and health homes

...to help address the regional focus areas



Together, recovery is possible



Individual needs are met timely, easily, and compassionately



Access to the full spectrum of care



Everyone housed

Funded partners implemented individual project plans as well as participated in collaborative groups to inform OCH's [action plans](#) for 2023-2026. OCH is proud to expand our network of partners. We are so

inspired by the creativity, innovation, and compassion present across the region. Here are some of the accomplishments and successes from these partner projects:

Together, recovery is possible

[Believe in Recovery](#)'s mobile clinic is now fully operational and serves South Jefferson County M-Th each week. They were awarded grant funds, in addition to those provided by OCH, to sustain the mobile unit through 2024. They shared that they are most excited about, *"bringing the services to where they are needed most in our community!"*

[Clallam Health and Human Services](#) Harm Reduction Health Center partnered with [REdisCOVERY](#) to host a substance use disorder professional (SUD-P) onsite. Even in this initial project phase, three individuals were referred to treatment. Additionally, one program participant sought support to re-engage in treatment following relapse, indicating participants recognize they are supported wherever they are in their substance use journey. Moving forward they hope to complete 3-6 assessments per month. They shared, *"we are excited to see the focus on stigma reduction moving forward with this work."*

[Olympic Peninsula Community Clinic](#) collaborated with [Clallam Health and Human Services](#) to expand the Medications for Opioid Use Disorder jail program, as well as expand assessments twice a month on the west end of Clallam County. They shared, *"the initial reaction to our introduction of services into the West End is thrilling! We are very excited to connect with other service providers and those in need of services in the West End and across the county."*

Everyone housed

[Eagles Wings Coordinated Care](#) continued hosting process groups for residents in recovery; fostering their mission, "community serving community". They continue remodeling a transitional house for people in recovery and anticipate welcoming community members in the home by April 2023.

[Serenity House of Clallam County](#) partnered with [Clallam County Health and Human Services](#), [Olympic Medical Center](#), and [Olympic Peninsula Community Clinic](#) to launch a two-year medical respite pilot in November 2022. During the pilot period, medical respite will be provided at the shelter with plans to evaluate the need for another location. This pilot is an opportunity for people who are experiencing homelessness to safely recover and be discharged from hospital.

Access to the full spectrum of care

The City of Poulsbo sought to improve and expand the [Poulsbo Fire CARES program](#). In the last six months, the program expanded beyond North Kitsap to include Central Kitsap Fire and Rescue. The program has seen an increase in referrals, hired a geriatric specialist to accept referrals, hired a second social worker to add Friday hours, implemented a data collection and referral software, and formed stronger partnerships.

The Port Angeles Fire Department purchased portable equipment to enhance services, communication, and referrals. Soon, they will fully launch an in-the-field blood analyzer program providing reliable and timely results to clinical providers. Representatives from the Community Paramedicine program participated in OCH's Coffee Break video [series, sharing the importance of community and clinical partnerships](#). *"The exchange of information and the collaborative brainstorming sessions have been extremely fruitful, encouraging, and insightful."*

Individual needs are met timely, easily, and compassionately

