

Everyone Housed Action Collaborative

June 29, 2022; 1:00-2:30 pm

North Olympic Healthcare Network 240 W. Front Street Port Angeles, WA

Or Zoom: <https://us02web.zoom.us/j/88412543186>

COVID-19 Protocols: *To best protect and honor everyone's safety, county and venue-specific safety precautions are followed at all OCH events. At this event the following safety precautions will be followed:*

- *In alignment with venue protocols masks will be required.*
- *OCH is requiring proof of up-to-date COVID-19 vaccination for in-person attendance, in support of the health-serving workforce. Up-to-date means fully vaccinated and have received a booster dose if eligible.*
- *OCH encourages participants to take additional safety precautions as they aid in personal comfort.*

Purpose

The purpose of the Everyone Housed action collaborative is to collaboratively create a 4-year action plan (2023-2026) with organizational, Tribal, community, and regional actions to advance this focus area including: a desired regional result, indicators, target population, and both near- and long-term actions.

At the end of 2022, the four action collaboratives will come together to present to the OCH Board of Directors on progress and plans for the upcoming year.

Objectives

- Review the action collaborative purpose and process
- Adopt a charter
- Shared understanding of housing programs, initiatives, gaps, and challenges
- Collaboratively identify a universal regional result

Agenda

Item		Topic	Lead	Purpose	Attachments
1	1:00-1:15	Welcome & Introductions		Welcome and connecting	
2	1:15-1:25	Summary of kickoff		Shared understanding and re-orient to process	1. Kick-off summary 2. Housing- Situational Overview
3	1:25-1:35	Adopt charter		Establish shared language and expectations	3. Charter
4	1:35-2:05	Key informant interviews summary		Shared understanding of housing programs, initiatives, gaps, and challenges	4. Key informant interviews summary
5	2:05-2:25	Explore a universal result statement			

6	2:25-2:30	Next steps		Capture action items and confirm next meeting	5. Olympic Action Collaboratives 2022 Meeting Schedule
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Next Meeting:

Date: August 30 1-2:30pm

LOCATION CHANGE: OCH office 41 Colwell Street Port Hadlock, WA

Olympic Community of Health

Meeting Summary –

Olympic Action Collaborative kick-off

Date: 3/30/2022	Time: 1:00-3:00pm	Location: 7 Cedars Hotel Blyn, WA
Attended: 40 Roomies and 23 Zoomies representing local hospitals, primary care, behavioral health, community-based organizations, local health jurisdictions, community coalitions, and more! Staff and Contractors: Amy Brandt, Ayesha Chander, Celeste Schoenthaler, Debra Swanson, Drew Gilliland, Miranda Burger		
Purpose The purpose of the Everyone Housed action collaborative is to collaboratively create a 4-year action plan (2023-2026) with organizational, Tribal, community, and regional actions to advance the focus area including: a desired regional result, indicators, target population, and both near- and long-term actions. At the end of 2022, the four action collaboratives will come together to present to the OCH Board of Directors on progress and plans for the upcoming year.		
Topic	Discussion/Outcome	Action/Next Steps
Opening & welcome	<ul style="list-style-type: none"> Partners had opportunities to connect and share the superpower they bring to this collaborative work! Passion, persistence, and perspective stood out as top superpowers across the group. 	
What's happening & getting to why	<ul style="list-style-type: none"> See the meeting slides OCH shared the 2022-2026 strategic plan and process of creation. OCH also shared an overview of the four action collaboratives: Everyone housed, Everyone has access to the full-spectrum of care, Individual needs are met timely, easily, and compassionately, and Together, recovery is possible. We're stronger when we partner together. Region-wide workgroups like these strengthen relationships and tap into a range of expertise and are one of the ways we can work toward improved health and well-being for all. These groups will establish regional priorities and projects that will inform funding and partnership opportunities down the road. 	
Grounding in Targeted Universalism	<ul style="list-style-type: none"> We introduced Targeted Universalism as a principle for our collaborative work. One participant identified this principle in action at their clinic where client success is the goal and the pathways to get there are different and unique for each client. Participants grappled with identifying universal result statements for each action collaborative. A result statement (sometimes called a goal or outcome) is a condition of well-being for the region 	OCH staff will compile result statement drafts and bring back to each action collaborative at next meeting.

	stated in plain language. Examples from other initiatives are: “a healthy workforce”, “children ready for school”, “a safe and clean neighborhood”	
What comes next & commitments	<ul style="list-style-type: none"> Participants committed to an action collaborative and OCH shared the 2022 meeting calendar. 	OCH staff will send 2022 calendar invites

Long-term, Affordable, Quality Housing

Situational Overview

Olympic Community of Health (OCH) believes that all people deserve to live with dignity. Access to long-term, affordable, and quality housing is one of the most important determinants of health. With a vision of healthy people, thriving communities, OCH has prioritized housing as one of four focus areas beginning in 2022. Housing is a complex issue that no single sector or Tribe can tackle alone. Regional partners can strengthen their approach by collaborating on solutions catered to the unique housing needs of each community, county, and Tribe, while leaning on each other's expertise, perspective, and skills. Together, we can create positive outcomes with collaborative, innovative, upstream, place-based solutions.

Background

Housing instability encompasses challenges including trouble paying rent/mortgage, overcrowding, moving frequently, spending a bulk of income on housing, and homelessness. There is an affordable housing shortfall and a small percentage of vacant homes in the Olympic region. Looking at fair market value for rentals, each county in the region rates as "very high" compared to the national average and more expensive than most of the state of Washington.¹

At a glance: 2020 housing across the Olympic region	Clallam	Jefferson	Kitsap	WA State	Data Year
Population ²	71,404	29,872	251,133	NA	2020
Median household income ³	\$49,913	\$54,471	\$71,610	\$78,687	2020
Vacant houses ⁴	1.1%	1.5%	1.3%	1.6%	2020
Poverty rate ⁵	15.9%	13.3%	9.7%	9.8%	2020
Individuals experiencing homelessness ⁶	198	139	524	NA	2020
Unemployment rate ⁷	6.8%	6.1%	4.9%	4.8%	2017
Households spending over 30% of income on housing ⁸	32.7%	32.7%	33.9%	33.9%	2012-2016

Clallam

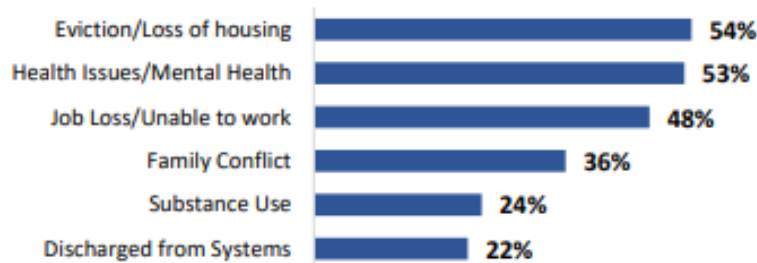
The major causal factors for homelessness in Clallam are related to safe housing availability: low vacancy rates, high rental rates, low average salaries, and limited available affordable housing stock⁹. 35% of county residents live below 200% of the poverty level.

Jefferson

The county has an emergency-level lack of access to affordable housing for low-income households since 2017. Among those who are counted, children, the elderly, and veterans in Jefferson are disproportionately homeless. As of 2018, about 25% of all units were vacant for part of the year. These units are likely second or vacation homes. The increase of higher income residents creates rural gentrification, which widens income inequality and increases population turnover.¹⁰



Home values are steadily increasing while the housing inventory is decreasing.¹¹ Kitsap County is expected to need an additional 1,480 units per year, exceeding the current building rate of 515 per year.¹² The 2020 Kitsap Count Point in Time report notes 199 unsheltered individuals, a 15% increase from 2019. The most common responses to the cause of homelessness:



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Examples of current efforts

Organization	County	Program/Project Description
Makah Tribe	Clallam	The newly established Village of Hope, located on the Makah Indian Reservation, is a group of tiny homes and some older FEMA trailers that are being utilized to house Neah Bay's homeless population.
Dove House	Jefferson	Dove House provides housing for those experiencing domestic violence, homelessness, sexual assault, mental illness, addiction, general crimes, and other sources of trauma. Dove House offers one-to-one advocacy, therapy, and support to those recovering and also offers transitional housing to women and families called the Recovery Cafe.
Peninsula Housing Authority	Jefferson & Clallam	Peninsula Housing Authority provides long-term rentals, rental subsidies, and homeownership programs in Jefferson and Clallam Counties. These section 8 housing options are available to low-income families in the area.
Olympic Community Action Programs	Jefferson & Clallam	Olympic Community Action Programs provides residents of Jefferson and Clallam Counties with rental assistance, deposit assistance, and mortgage assistance.
St. Vincent de Paul	Kitsap	St. Vincent de Paul provides housing, food, and safety for women and children at their Birkenfeld-Stella Maris House. Once ready, they assist in finding safe shelter and provide rent and utility deposits and transitioning expenses to covered at no cost to them.
Coffee Oasis	Kitsap	Coffee Oasis helps support teens by providing job opportunities and housing for youth in Kitsap County.
Olympic Community of Health	Clallam, Jefferson, & Kitsap	OCH has taken the first steps in creating an inventory of local projects addressing determinants of health. This tool is intended to be used as a source of creative inspiration and situational awareness.

Major gaps

- **People re-entering the community from systems of care:** People are frequently discharged from other systems of care, such as jails, hospitals, behavioral health programs, substance disorder treatment and foster care, into homelessness due to the lack of housing options.

- **Affordable housing shortage:** Severely cost-burdened households pay more than half their monthly income on rent. Prospective homeowners are also impacted by the lack of affordable housing.
- **Additional missing systems:** Engagement must be catered specifically for the needs of different cultures and experiences (programs specifically addressing extended care, veterans housing, safe and stable housing, and mental health services for youth of color and LGBTQ+ community members).
- **Health workforce shortage:** The housing shortage in all three counties impacts the local health workforce. Without quality and affordable housing options within a reasonable commute, the workforce is not supported in a way that allows them to effectively meet the health needs of the region.

Examples of activities

- Create an inventory of projects and funding across the region to identify gaps, maximize current efforts, build capacity, and expand partnerships
- Collaborate to create a region-wide housing plan
- Serve as an innovation center hub for funding and pilot projects
- Incorporate key elements of behavioral health, care coordination, and primary care services into congregate living settings
- Collaborate with the health care and social services sectors to support additional recovery, supportive, and transitional housing for those in recovery for substance use disorder or serious mental illness
- Data collection and evaluation to determine what, where, and how to scale and sustain promising solutions
- Leverage regional-reach to collaboratively advocate

References

- ¹ Olympic Community of Health. (2021). *Olympic Region Behavioral Health Report*. https://ea40b83f-bff5-4a61-aa55-a97621e13e64.usrfiles.com/uqd/ea40b8_4348718198b743b88c9804f199a78c91.pdf
- ² U.S. News & World Report. (2021). *Explore the Data Behind Our Healthiest Communities Rankings*. U.S. News & World Report. [https://www.usnews.com/news/healthiest-communities/data-explorer/#%22mode%22:%22compare%22,%22year%22:2020,%22counties%22:\[53035,53031,53009\],%22axes%22:{}.](https://www.usnews.com/news/healthiest-communities/data-explorer/#%22mode%22:%22compare%22,%22year%22:2020,%22counties%22:[53035,53031,53009],%22axes%22:{})
- ³ Ibid.
- ⁴ Ibid.
- ⁵ Ibid.
- ⁶ Department of Commerce. (2020). *2020 Point in Time Count, State Totals*. <https://deptofcommerce.app.box.com/s/ek9pu2w07oz8d77ga6c1rlpxuwcw0515/file/777523318087>
- ⁷ Olympic Community of Health. (2020). *Transforming & Advancing the Social Determinants of Health in the Olympic Region*. https://2f7b4411-f7f6-4d37-bfcb-6d23ced1c9b7.filesusr.com/uqd/ea40b8_0e2e14791cba424bac1614f07878201e.pdf
- ⁸ Ibid.
- ⁹ Clallam County Charter Review Recommendation. (2020, September 16). Clallam County Charter Review Commission Recommendation to Meet All Housing Needs by Creating Permanent Housing. <http://www.clallam.net/bocc/documents/websitelink-Housing.pdf>
- ¹⁰ Smith, Helena. (2021, May 4). *Housing Jefferson County During the COVID-19 Pandemic*.
- ¹¹ Kitsap Alliance of Property Owners. (2020, Aug 21). *Kitsap Housing Supply is in Crisis: "Housing Affordability" vs. "Affordable Housing"*. <https://kitsapalliance.files.wordpress.com/2020/08/kitsap-housing-crisis.pdf>
- ¹² ECONorthwest. (2020, March). *City of Bremerton & Kitsap County Affordable Housing Recommendations Report*. <https://www.kitsapgov.com/hs/HOUSINGBLOCK/Kitsap%20AH%20Recommendations%20Report%20-%20FINAL.pdf>
- ¹³ Derenburger, Cory. Kitsap County Department of Human Services (2020, March 4). *Kitsap County Point in Time Count Overview*. <https://www.kitsapgov.com/hs/HOUSINGBLOCK/2020%20Kitsap%20County%20PIT%20Overview%20-%20Preliminary.pdf>

Purpose

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Principles

- To the extent possible, membership will include and leverage strengths from representatives from Clallam, Jefferson, and Kitsap counties, Tribes, and sectors including hospitals, primary care, mental health, substance use disorder treatment, community-based organizations, those with lived experience, and other interested groups or individuals.
- Action collaboratives will be welcoming and value the expertise of all members.
- Action collaboratives will be action oriented and balance a portfolio of both near- and long-term actions that add value to the region.
- Members have knowledge of or experience in the focus area and a curiosity to learn more.
- Action collaboratives are accountable to the OCH Board of Directors.

Member responsibilities

- Attend with a collaborative spirit to advance the OCH goal to improve individual and population health and advance equity by addressing the determinants of health.
- Review applicable agenda materials in advance of meetings.
- On occasion, review other materials or support action items between meetings.
- Actively participate in at least 75% of scheduled meetings.
- Bring resources, tools, and learnings back to individual organizations/Tribes/communities.
- Collaboratively identify a desired regional result, indicators, target population and actions.
- Engage with additional partners to support action collaborative priorities.
- Present on progress and plans to the OCH Board of Directors.

OCH responsibilities

- Craft action-oriented agendas and materials that spark curiosity and respect partner time.
- Send agendas and meeting materials one week in advance of each meeting.
- Foster a welcoming environment for all.
- Clearly track and communicate desired outcomes, progress, and next steps.
- Bring resources, tools, and learnings to support identified priorities.
- Effectively facilitate meetings that honor all perspectives and stay focused.
- Embed opportunities for fun.

Meetings

The Everyone Housed action collaborative shall meet 4 times in 2022. Meetings beyond 2022 will be assessed in December 2022.

Olympic Community of Health

Everyone Housed Action Collaborative

Housing Key Informant Interviews Summary

Who we spoke with:

OCH conducted 12 housing key informant interviews between May-June. We started with those who indicated interest in the housing action collaborative and used a snowball method to outreach to additional partners. OCH continues to outreach and connect with new partners in this space. Below is a summary of outreach efforts.

Who	Organization	Sector	Geography	Programs
Sandra Allen	Peninsula Behavioral Health	Behavioral Health	Clallam	<ul style="list-style-type: none">• Dawn View County - permanent supportive housing hotel conversion, 27 units• Arlene Engle Home closing• Multiple single homes• Projects for Assistance in Transition from Homelessness (PATH) program
Michelle Mathiesen	Kitsap Medical Group	Primary Care	Kitsap	None
Bridget Glasspoole	Kitsap Mental Health Services (KMHS)	Behavioral Health	Kitsap	<ul style="list-style-type: none">• Pendleton Place – permanent supportive housing• KMHS-owned housing, 11 shared homes, 2 family homes; housing needs assessment; Foundational Community Supports (FCS) funding• Landlord team• Housing and Recovery through Peer Services (HARPs) team• Supportive employment (FCS)• <u>SSI/SSDI Outreach, Access, and Recovery (SOAR)</u>
Jolene Kron	Salish Behavioral Health Administrative Services Organization (BH-ASO)	County	Clallam, Jefferson, Kitsap	<ul style="list-style-type: none">• HARPS Program• Community Behavioral Health Rental Assistance (CBRA) program from Department of Commerce• Coordinated entry sites in all three counties

Laura Cepoi	Olympic Area Agency on Aging (O3A)	Community-based organization	Clallam, Jefferson	<ul style="list-style-type: none"> • Home sharing program
Kathleen Knutsen	Catholic Community Services	Community-based organization	Kitsap	<ul style="list-style-type: none"> • Department of Social and Health Services Direct Referral • Housing Justice Coalition • Housing & Essential Needs (HEN) Program
Kathy Morgan	Olympic Community Action Programs	Community-based organization	Clallam, Jefferson	<ul style="list-style-type: none"> • 7th Haven – permanent supportive housing, 43 units • Open air shelter • Transitional housing, 47 units
Sarah Marez-Fields	Agape	Substance Use Disorder	Kitsap	<ul style="list-style-type: none"> • Sisyphus II – permanent supportive housing, congregate and single family homes • Koinonia Inn – transitional housing
Commissioner Greg Brotherton	Jefferson County	Elected official	Jefferson	<ul style="list-style-type: none"> • Housing Solutions Network
Dunia Faulx & Allison Crispen	Jefferson Healthcare	Hospital, Primary Care, Mental Health, Dental	Jefferson	<ul style="list-style-type: none"> • Transitional rentals for recruitment • Agreements with long-term rentals in area to send listings first
Matt Garrett	Kitsap Community Resources (KCR)	Community-based organization	Kitsap	<ul style="list-style-type: none"> • Embedded behavioral health specialist • Recovery, empowerment, advocacy, and linkage (REAL) Team, bringing services to people • Housing Solutions Center • 36 units – short- to long-term for homeless families • Rentals & hotels for stabilization • FCS • Community Rent Assistance (short or long term) • Homeless prevention funding (COVID \$)
Commissioner Randy Johnson	Clallam County	Elected Official	Clallam	<ul style="list-style-type: none"> • Housing Solutions Council • Silver Slippers program in partnership with O3A • Accessory Dwelling Unit (ADU) policy change

In addition to the above completed interviews, OCH outreached to the following

- Helen Kenoyer, Olympic Peninsula Community Clinic (Clallam)
- Andi Reed, Bremerton Housing Authority (Kitsap)
- Theresa Bellow, Housing Kitsap (Kitsap)
- Ken Wilson, West Sound Treatment Center (Kitsap)
- Michelle Fleetwood, Eagle's Wings (Kitsap)
- Jamie Maciejewski, Habitat for Humanity East Jefferson (Jefferson)
- Liz Revord, Housing Solutions Network (Jefferson)
- The Suquamish Tribe

Summary of the projects we heard

- 5 organizations working on **permanent supportive housing**
- 4 organizations working on **transitional housing**
- 1 organization working on **home-sharing**
- 3 organizations offer **rental assistance**
- 6 offer **homelessness prevention & recovery** (SOAR, PATH)
- **Eviction prevention** (i.e. CBRA funding, COVID funds - coordinated entry sites via BH-ASO)

Funding streams

We learned of various available funding streams to support housing programs and project throughout the region (see list of funding streams below). It is common for programs/projects to braid various funding streams. The funding landscape for housing can be disjointed and challenging to navigate, particularly for those unfamiliar with the available resources.

- Department of Commerce
 - CBRA
 - Consolidated Homeless Grant
- Department of Housing & Urban Development (HUD)
- Federal COVID funding
- Health Care Authority
 - HARPS (via BH-ASO)
 - FCS
- McKinney-Vento Homeless Assistance Act
- SAMSHA (Substance Abuse and Mental Health Services)
 - SOAR
 - PATH
- Tenant rent
- Various taxes
 - 1406 Tax
 - Opportunity Fund (0.9% sales tax for affordable housing & infrastructure)
 - 1590 Tax
 - 1/10th

What's going well

- More **collaborative** efforts
 - Homeless Task Force (Clallam)
 - Sequim Health and Housing Collaborative (Clallam)
 - Housing Solutions Network (Jefferson)
 - Coordinated entry (Kitsap)
 - Housing Solutions Council (Clallam)
- Moving towards a **housing first** model
- **Funding available** once housing can be found
- FCS offers **more stable funding** source
- New & **innovative efforts**
 - ADUs across Kitsap, esp. in Bremerton
 - Tiny home villages (Jefferson, Makah)
- **Construction** industry starting to recover

Gaps and challenges

- Historically **siloed** efforts
- Increasingly **competitive market**, both rental and ownership
 - Price gouging
 - Difficult fees
 - Developers buying subsidized housing
- Lack of **inventory**, not enough housing
 - Financing difficulties
 - Zoning
 - Infrastructure
 - Limited construction workforce
 - “Not in my back yard” attitudes
- Limited **low barrier** housing (criminal record and drug/alcohol zero tolerance policies)
- **Stigma** of substance use disorder and homelessness
 - Lack of behavioral health, substance use disorder training among housing workers, landlords, etc.
- **Discrimination** & lack of protections for people with low income, people of color, people with criminal history; hard to enforce legal protections against offending landlords
- **Burdensome** to start housing programs, **limited workforce**
 - Low wages; wage & cost gap; limited employment opportunities for people with behavioral health issues
 - Limited operational funds for community-based organizations
 - Workforce **burnout**
- **Workforce** housing
- Limited supports for **alternative housing** (RVs, tiny homes, etc.)

Proposed next steps

- OCH serve as **convener** to bring regional partners together to identify regional gaps, challenges, and priorities
- Action collaborative members help **connect additional key partners** with OCH
- Action collaborative identify a **universal result statement**
- OCH utilize [Social Determinants of Health inventory](#) as a **regional housing project hub**

Draft universal result statements

1. Everyone has safe, stable, and adequate housing.
2. Safe, decent, affordable housing for all.
3. Long-term, affordable, quality housing for all.

Olympic Action Collaboratives 2022 Meeting Schedule

In-person attendance is encouraged to facilitate optimal collaboration.





COVID-19 Protocols:

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Up-to-date means fully vaccinated and have received a booster dose if eligible.

Event specific safety protocols will be shared one week in advance. OCH encourages participants to take additional safety precautions as they aid in personal comfort.

Please contact och@olympicch.org with any questions or concerns.

A **Zoom** link will be available for those more comfortable attending virtually.

Action Collaborative	Meeting Dates	Locations
Together, recovery is possible (substance use disorder) 	Apr 19 , 1-2:30p May 17 , 1-2:30p Jun 14 , 1-2:30p Aug 16 , 1-2:30p Oct 18 , 1-2:30p	WSU Jefferson County Extension Classroom 97 Oak Bay Rd Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA CANCELED: North Olympic Healthcare Network, 240 W Front St, Port Angeles, WA LOCATION CHANGE: Olympic Community of Health 41 Colwell St, Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA
Access to the full spectrum of care 	Apr 27 , 1-2:30p May 18 , 1-2:30p Jun 21 , 1-2:30p Aug 17 , 1-2:30p Oct 19 , 1-2:30p	WSU Jefferson County Extension Classroom 97 Oak Bay Rd Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA CANCELED: Peninsula Behavioral Health, 118 E. 8th Street Port Angeles, WA LOCATION CHANGE: Olympic Community of Health 41 Colwell St, Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA
Individual needs are met timely, easily, and compassionately 	May 4 , 1-2:30p Jun 8 , 1-2:30p Jul 13 , 1-2:30p Aug 24 , 1-2:30p Oct 26 , 1-2:30p	WSU Jefferson County Extension Classroom 97 Oak Bay Rd Port Hadlock, WA LOCATION CHANGE: Virtual only- OCH Zoom CANCELED: North Olympic Healthcare Network, 240 W Front St, Port Angeles, WA LOCATION CHANGE: Olympic Community of Health 41 Colwell St, Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA
Everyone housed 	Apr-May Jun 29 , 1-2:30p Aug 30 , 1-2:30p Nov 1 , 1-2:30p	Members will be asked to schedule 1:1 meetings with OCH North Olympic Healthcare Network, 240 W Front St, Port Angeles, WA LOCATION CHANGE: Olympic Community of Health 41 Colwell St, Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA 98346
Value-based purchasing (VBP) action group	Mar 8 , 2:30-4p May 3 , 2:30-4p Jul 12 , 2:30-4p Sept 13 , 2:30-4p	All VBP meetings will take place at OCH headquarters: 41 Colwell St, Port Hadlock, WA
All collaboratives	Dec 12 , 1-3p	Updates to OCH Board of Directors, Red Cedar Hall, 1033 Old Blyn Hwy, Sequim