

Everyone Housed Action Collaborative

August 30, 2022; 1:00-2:30 pm

OCH Office 41 Colwell Street Port Hadlock, WA

Or Zoom: <https://us02web.zoom.us/j/81589540624>

COVID-19 Protocols: *To best protect and honor everyone's safety, county and venue-specific safety precautions are followed at all OCH events. At this event the following safety precautions will be followed:*

- In alignment with venue protocols masks will be optional.*
- OCH encourages participants to take additional safety precautions as they aid in personal comfort.*
- Please note OCH is no longer requiring proof of COVID-19 vaccination for in-person attendance.*

Purpose

The purpose of the Everyone Housed action collaborative is to create a 4-year action plan (2023-2026) with organizational, Tribal, community, and regional actions to advance this focus area including: a desired regional result, indicators, target population, and both near- and long-term actions.

At the end of 2022, the four action collaboratives will come together to present to the OCH Board of Directors on progress and plans for the upcoming year.

Objectives

- Collaboratively finalize a universal regional result
- Understand role of group in alignment with OCH guardrails and regional priorities
- Begin to prioritize possible actions

Agenda

Item		Topic	Lead	Purpose	Attachments
1	1:00-1:15	Welcome & Introductions	Ayesha	Welcome and connecting	
2	1:15-1:35	Finalize regional result	Ayesha	Collaboratively identify and coalesce around shared goal	1. Universal regional result
3	1:35-1:50	Define group role	Miranda	Establish role of group in alignment with OCH guardrails and regional priorities	2. Action collaborative role
4	1:50-2:25	Brainstorm possible actions	Drew	Begin to brainstorm possible actions	3. Situational overview 4. Summary 5. Actions activity
5	2:25-2:30	Next steps	Drew	Capture action items and confirm next meeting	6. Olympic Action Collaboratives 2022 Meeting Schedule

Next Meeting:

Date: November 1, 1-2:30pm

Olympic Community of Health

Everyone Housed – action collaborative

Purpose: The purpose of the action collaborative is to create a 4-year action plan (2023-2026) with organizational, Tribal, community, and regional actions to advance the focus area including: a desired regional result, indicators, target population, and both near- and long-term actions.

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Milestone: Finalize universal result statement

What is a result statement?

Sometimes called a goal or outcome, a result statement is:

- A condition of well-being for children, adults, families, or communities
- Positive
- Everyday language
- Universal (the “targeted” part of targeted universalism comes later)

Examples: Children born healthy, children ready for school, safe communities, clean environment, prosperous economy.

At the March 30 kick-off, participants spent time brainstorming universal results for each action collaborative. Over May and June OCH has conducted key informant interviews with various partners across the region. At the June 29 meeting the action collaborative continued discussion around three proposed draft universal results statements below:

1. Everyone has safe, stable, and adequate housing.
2. Safe, decent, affordable housing for all.
3. Long-term, affordable, quality housing for all.

Summary of the conversation:

- Dignity for all in available, safe, and stable housing.
- Consider healthy space – outside the home, such as street, city, shade, etc.
- Housing fidelity model.
- Consider choice and comfort in housing
- Safety is important to consider, e.g. water quality, mold, etc.
- Big goal is no need for subsidized housing
- Equitable neighborhoods
- Consider “appropriate” instead of “adequate” – adequate felt too minimal

Proposed universal result statement:

Everyone has the opportunity for stable, affordable, quality housing.

Questions to consider:

- Is the result stated as a condition of well-being?
- Is the result statement positive?
- Is the result stated in everyday language?
- Is the result statement universal?
- Does the result statement account for upstream, midstream, and downstream work?

Olympic Community of Health

Everyone Housed

August 30, 2022

Action Collaborative Roles & Guardrails

Purpose

The purpose of the Everyone Housed action collaborative is to create a 4-year action plan (2023-2026) with organizational, Tribal, community, and regional actions to advance the focus area including: a desired regional result, indicators, target population, and both near- and long-term actions.

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Guardrails

- Maintain **regional focus** that includes all three counties and the outlying areas of the west end and south Jefferson.
- Look **upstream** for long-term priorities and solutions as well as at more near-term actions.
- Lean into OCH role as a **convener** to facilitate collaboration, connections, and maximizing existing resources
- Consider **equity and targeted universalism** as guiding approaches and principles
- Accountability to **OCH Board**

Roles

- Collaboratively create a 4-year action plan
- Present action plan and recommendations to the OCH Board of Directors in December 2022
- Planning for the path forward (beginning 2023) in alignment with OCH Board of Directors decisions

Long-term, Affordable, Quality Housing

Situational Overview

Olympic Community of Health (OCH) believes that all people deserve to live with dignity. Access to long-term, affordable, and quality housing is one of the most important determinants of health. With a vision of healthy people, thriving communities, OCH has prioritized housing as one of four focus areas beginning in 2022. Housing is a complex issue that no single sector or Tribe can tackle alone. Regional partners can strengthen their approach by collaborating on solutions catered to the unique housing needs of each community, county, and Tribe, while leaning on each other's expertise, perspective, and skills. Together, we can create positive outcomes with collaborative, innovative, upstream, place-based solutions.

Background

Housing instability encompasses challenges including trouble paying rent/mortgage, overcrowding, moving frequently, spending a bulk of income on housing, and homelessness. There is an affordable housing shortfall and a small percentage of vacant homes in the Olympic region. Looking at fair market value for rentals, each county in the region rates as "very high" compared to the national average and more expensive than most of the state of Washington.¹

At a glance: 2020 housing across the Olympic region	Clallam	Jefferson	Kitsap	WA State	Data Year
Population ²	71,404	29,872	251,133	NA	2020
Median household income ³	\$49,913	\$54,471	\$71,610	\$78,687	2020
Vacant houses ⁴	1.1%	1.5%	1.3%	1.6%	2020
Poverty rate ⁵	15.9%	13.3%	9.7%	9.8%	2020
Individuals experiencing homelessness ⁶	198	139	524	NA	2020
Unemployment rate ⁷	6.8%	6.1%	4.9%	4.8%	2017
Households spending over 30% of income on housing ⁸	32.7%	32.7%	33.9%	33.9%	2012-2016

Clallam

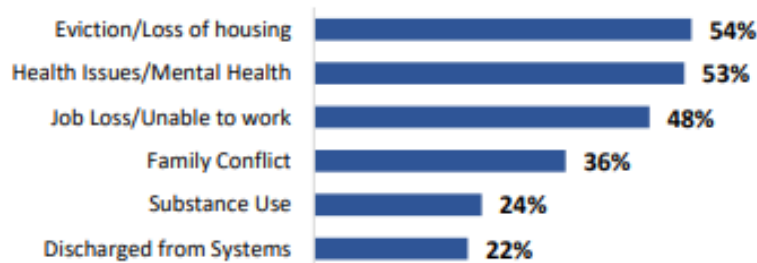
The major causal factors for homelessness in Clallam are related to safe housing availability: low vacancy rates, high rental rates, low average salaries, and limited available affordable housing stock⁹. 35% of county residents live below 200% of the poverty level.

Jefferson

The county has an emergency-level lack of access to affordable housing for low-income households since 2017. Among those who are counted, children, the elderly, and veterans in Jefferson are disproportionately homeless. As of 2018, about 25% of all units were vacant for part of the year. These units are likely second or vacation homes. The increase of higher income residents creates rural gentrification, which widens income inequality and increases population turnover.¹⁰

Kitsap

Home values are steadily increasing while the housing inventory is decreasing.¹¹ Kitsap County is expected to need an additional 1,480 units per year, exceeding the current building rate of 515 per year.¹² The 2020 Kitsap Count Point in Time report notes 199 unsheltered individuals, a 15% increase from 2019. The most common responses to the cause of homelessness:



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Examples of current efforts

Organization	County	Program/Project Description
Makah Tribe	Clallam	The newly established Village of Hope, located on the Makah Indian Reservation, is a group of tiny homes and some older FEMA trailers that are being utilized to house Neah Bay's homeless population.
Dove House	Jefferson	Dove House provides housing for those experiencing domestic violence, homelessness, sexual assault, mental illness, addiction, general crimes, and other sources of trauma. Dove House offers one-to-one advocacy, therapy, and support to those recovering and also offers transitional housing to women and families called the Recovery Cafe.
Peninsula Housing Authority	Jefferson & Clallam	Peninsula Housing Authority provides long-term rentals, rental subsidies, and homeownership programs in Jefferson and Clallam Counties. These section 8 housing options are available to low-income families in the area.
Olympic Community Action Programs	Jefferson & Clallam	Olympic Community Action Programs provides residents of Jefferson and Clallam Counties with rental assistance, deposit assistance, and mortgage assistance.
St. Vincent de Paul	Kitsap	St. Vincent de Paul provides housing, food, and safety for women and children at their Birkenfeld-Stella Maris House. Once ready, they assist in finding safe shelter and provide rent and utility deposits and transitioning expenses to covered at no cost to them.
Coffee Oasis	Kitsap	Coffee Oasis helps support teens by providing job opportunities and housing for youth in Kitsap County.
Olympic Community of Health	Clallam, Jefferson, & Kitsap	OCH has taken the first steps in creating an inventory of local projects addressing determinants of health. This tool is intended to be used as a source of creative inspiration and situational awareness.

Major gaps

- **People re-entering the community from systems of care:** People are frequently discharged from other systems of care, such as jails, hospitals, behavioral health programs, substance disorder treatment and foster care, into homelessness due to the lack of housing options.

- **Affordable housing shortage:** Severely cost-burdened households pay more than half their monthly income on rent. Prospective homeowners are also impacted by the lack of affordable housing.
- **Additional missing systems:** Engagement must be catered specifically for the needs of different cultures and experiences (programs specifically addressing extended care, veterans housing, safe and stable housing, and mental health services for youth of color and LGBTQ+ community members).
- **Health workforce shortage:** The housing shortage in all three counties impacts the local health workforce. Without quality and affordable housing options within a reasonable commute, the workforce is not supported in a way that allows them to effectively meet the health needs of the region.

Examples of activities

- Create an inventory of projects and funding across the region to identify gaps, maximize current efforts, build capacity, and expand partnerships
- Collaborate to create a region-wide housing plan
- Serve as an innovation center hub for funding and pilot projects
- Incorporate key elements of behavioral health, care coordination, and primary care services into congregate living settings
- Collaborate with the health care and social services sectors to support additional recovery, supportive, and transitional housing for those in recovery for substance use disorder or serious mental illness
- Data collection and evaluation to determine what, where, and how to scale and sustain promising solutions
- Leverage regional-reach to collaboratively advocate

References

- ¹ Olympic Community of Health. (2021). *Olympic Region Behavioral Health Report*. https://ea40b83f-bff5-4a61-aa55-a97621e13e64.usrfiles.com/uqd/ea40b8_4348718198b743b88c9804f199a78c91.pdf
- ² U.S. News & World Report. (2021). *Explore the Data Behind Our Healthiest Communities Rankings*. U.S. News & World Report. [https://www.usnews.com/news/healthiest-communities/data-explorer/#%22mode%22:%22compare%22,%22year%22:2020,%22counties%22:\[53035,53031,53009\],%22axes%22:{}](https://www.usnews.com/news/healthiest-communities/data-explorer/#%22mode%22:%22compare%22,%22year%22:2020,%22counties%22:[53035,53031,53009],%22axes%22:{}).
- ³ Ibid.
- ⁴ Ibid.
- ⁵ Ibid.
- ⁶ Department of Commerce. (2020). *2020 Point in Time Count, State Totals*. <https://deptofcommerce.app.box.com/s/ek9pu2w07oz8d77ga6c1rlpxuwcw0515/file/777523318087>
- ⁷ Olympic Community of Health. (2020). *Transforming & Advancing the Social Determinants of Health in the Olympic Region*. https://2f7b4411-f7f6-4d37-bfcb-6d23ced1c9b7.filesusr.com/uqd/ea40b8_0e2e14791cba424bac1614f07878201e.pdf
- ⁸ Ibid.
- ⁹ Clallam County Charter Review Recommendation. (2020, September 16). Clallam County Charter Review Commission Recommendation to Meet All Housing Needs by Creating Permanent Housing. <http://www.clallam.net/bocc/documents/websitelink-Housing.pdf>
- ¹⁰ Smith, Helena. (2021, May 4). *Housing Jefferson County During the COVID-19 Pandemic*.
- ¹¹ Kitsap Alliance of Property Owners. (2020, Aug 21). *Kitsap Housing Supply is in Crisis: "Housing Affordability" vs. "Affordable Housing"*. <https://kitsapalliance.files.wordpress.com/2020/08/kitsap-housing-crisis.pdf>
- ¹² ECONorthwest. (2020, March). *City of Bremerton & Kitsap County Affordable Housing Recommendations Report*. <https://www.kitsapgov.com/hs/HOUSINGBLOCK/Kitsap%20AH%20Recommendations%20Report%20-%20FINAL.pdf>
- ¹³ Derenburger, Cory. Kitsap County Department of Human Services (2020, March 4). *Kitsap County Point in Time Count Overview*. <https://www.kitsapgov.com/hs/HOUSINGBLOCK/2020%20Kitsap%20County%20PIT%20Overview%20-%20Preliminary.pdf>

Olympic Community of Health

Meeting Summary

Everyone Housed Action Collaborative

Date: 06/29/2022	Time: 1:30-3:00 PM	Location: North Olympic Healthcare Network
Attended: Kathleen Knutsen, <i>Catholic Community Services</i> ; Kathy Morgan, <i>Olympic Community Action Programs</i> ; Linton Petersen, <i>West End Outreach Services</i> ; Kirsten Jewell, <i>Kitsap County Housing & Homelessness</i> ; Ingrid Henden, <i>Olympic Area Agency on Aging</i> ; Bridget Glasspoole, <i>Kitsap Mental Health Services</i> ; Matthew Garrett, <i>Kitsap Community Resources</i> ; Michelle Mathiesen, <i>Kitsap Medical Group</i> ; Melissa Gigstead, <i>First Step Family Support Center</i> ; Lindsey Schromen-Wawrin, <i>Port Angeles City Council</i> ; Greg Brotherton, <i>Jefferson County Commissioner</i> Staff and Contractors: Miranda Burger, Ayesha Chander, Drew Gilliland		
Purpose The purpose of the Everyone Housed action collaborative is to create a 4-year action plan (2023-2026) with organizational, Tribal, community, and regional actions to advance the focus area including: a desired regional result, indicators, target population, and both near- and long-term actions. At the end of 2022, the four action collaboratives will come together to present to the OCH Board of Directors on progress and plans for the upcoming year.		
Topic	Discussion/Outcome	Action/Next Steps
Opening & welcome	<ul style="list-style-type: none"> Partners had opportunities to introduce themselves and share three words to describe themselves. 	
Summary kick-off & milestones	<ul style="list-style-type: none"> OCH shared the summary of the kick-off and re-visited the process for these groups including milestones 	
Adopt charter	<ul style="list-style-type: none"> The group adopted the charter with no revisions 	
Key informant interviews summary	<ul style="list-style-type: none"> OCH shared findings of key informant interviews Partners had opportunity to discuss key takeaways and what was missing 	
Explore a universal regional result	<ul style="list-style-type: none"> OCH facilitated a discussion on what a universal result could be. Proposed statements: <ul style="list-style-type: none"> Everyone has safe, stable, and adequate housing. Safe, decent, affordable housing for all. Long-term, affordable, quality housing for all. 	OCH will synthesize a result statement for the group's final decision at the next meeting.

Next steps	<ul style="list-style-type: none"> OCH shared the next meeting schedule 	Next meeting: August 30 1-2:30pm OCH Headquarters 41 Colwell Street Port Hadlock, WA
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What are your key takeaways?

What can we build upon?

What's missing in today's context?

**What would you like to see this group
take ACTION on?**

1. _____

2. _____

3. _____

4. _____

5. _____

Olympic Action Collaboratives 2022 Meeting Schedule

In-person attendance is encouraged to facilitate optimal collaboration.





COVID-19 Protocols:

To best protect and honor everyone's safety, county and venue-specific safety precautions are followed at all OCH events. At this time, OCH is also requiring proof of up-to-date COVID-19 vaccination for in-person attendance, in support of the health-serving workforce.
Up-to-date means fully vaccinated and have received a booster dose if eligible.

Event specific safety protocols will be shared one week in advance. OCH encourages participants to take additional safety precautions as they aid in personal comfort.

Please contact och@olympicch.org with any questions or concerns.

A **Zoom** link will be available for those more comfortable attending virtually.

Action Collaborative	Meeting Dates	Locations
Together, recovery is possible (substance use disorder) 	Apr 19 , 1-2:30p May 17 , 1-2:30p Jun 14 , 1-2:30p Aug 16 , 1-2:30p Oct 18 , 1-2:30p	WSU Jefferson County Extension Classroom 97 Oak Bay Rd Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA CANCELED: North Olympic Healthcare Network, 240 W Front St, Port Angeles, WA LOCATION CHANGE: Olympic Community of Health 41 Colwell St, Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA
Access to the full spectrum of care 	Apr 27 , 1-2:30p May 18 , 1-2:30p Jun 21 , 1-2:30p Aug 17 , 1-2:30p Oct 19 , 1-2:30p	WSU Jefferson County Extension Classroom 97 Oak Bay Rd Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA CANCELED: Peninsula Behavioral Health, 118 E. 8th Street Port Angeles, WA LOCATION CHANGE: Olympic Community of Health 41 Colwell St, Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA
Individual needs are met timely, easily, and compassionately 	May 4 , 1-2:30p Jun 8 , 1-2:30p Jul 13 , 1-2:30p Aug 24 , 1-2:30p Oct 26 , 1-2:30p	WSU Jefferson County Extension Classroom 97 Oak Bay Rd Port Hadlock, WA LOCATION CHANGE: Virtual only- OCH Zoom CANCELED: North Olympic Healthcare Network, 240 W Front St, Port Angeles, WA LOCATION CHANGE: Olympic Community of Health 41 Colwell St, Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA
Everyone housed 	Apr-May Jun 29 , 1-2:30p Aug 30 , 1-2:30p Nov 1 , 1-2:30p	Members will be asked to schedule 1:1 meetings with OCH North Olympic Healthcare Network, 240 W Front St, Port Angeles, WA LOCATION CHANGE: Olympic Community of Health 41 Colwell St, Port Hadlock, WA Port Gamble S'Klallam Wellness Center, Room 212, 32014 Little Boston Road, Kingston, WA 98346
Value-based purchasing (VBP) action group	Mar 8 , 2:30-4p May 3 , 2:30-4p Jul 12 , 2:30-4p Sept 13 , 2:30-4p	All VBP meetings will take place at OCH headquarters: 41 Colwell St, Port Hadlock, WA
All collaboratives	Dec 12 , 1-3p	Updates to OCH Board of Directors, Red Cedar Hall, 1033 Old Blyn Hwy, Sequim